
Modern Slavery Statement

LABEYRIE | UNITED KINGDOM
FINE FOODS

For the financial year ended
30 June 2026 (FY25/26)

LET'S ALL BE

Responsible food
enthusiasts

Farne
of Scotland

LYONS SEAFOODS
2



Modern Slavery Act
2015

CHAPTER 30

Table of Contents

Introduction

1. Our Business
2. LFF UK: Our People
3. Our Values and Governance
4. Our Sourcing
5. Our Policies
6. Our Due Diligence Process
7. Our Priority Risks
8. Our Actions
9. Our progress
10. Key Performance Indicators
11. Our targets
12. Participation and Collaboration

Introduction

Modern Slavery encompasses slavery, servitude, human trafficking and forced labour.

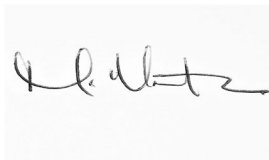
Labeyrie Fine Foods UK (LFF UK) part of Labeyrie Fine Foods (LFF) welcomes the Modern Slavery Act and the duty it places on businesses to disclose publicly the steps they are taking to tackle forced labour and human trafficking.

The scope of this statement covers all Labeyrie Fine Foods' UK sites namely Farne Salmon and Trout Ltd (Duns) and Lyons Seafoods Ltd (Warminster)

This statement is published in accordance with **the Modern Slavery Act 2015**. It sets out the steps taken by Labeyrie Fine Foods UK to prevent modern slavery and human trafficking in its business and associated supply chains during its financial year ending June 2026. It details our approach, actions, and programmes used to prevent modern slavery and human slavery in our business units and supply chains.

This statement has been reviewed and approved by the UK Executive Board of Directors.

Date:



Mark Newton
Managing Director LFF UK



Linda Dickson
UK HR Director

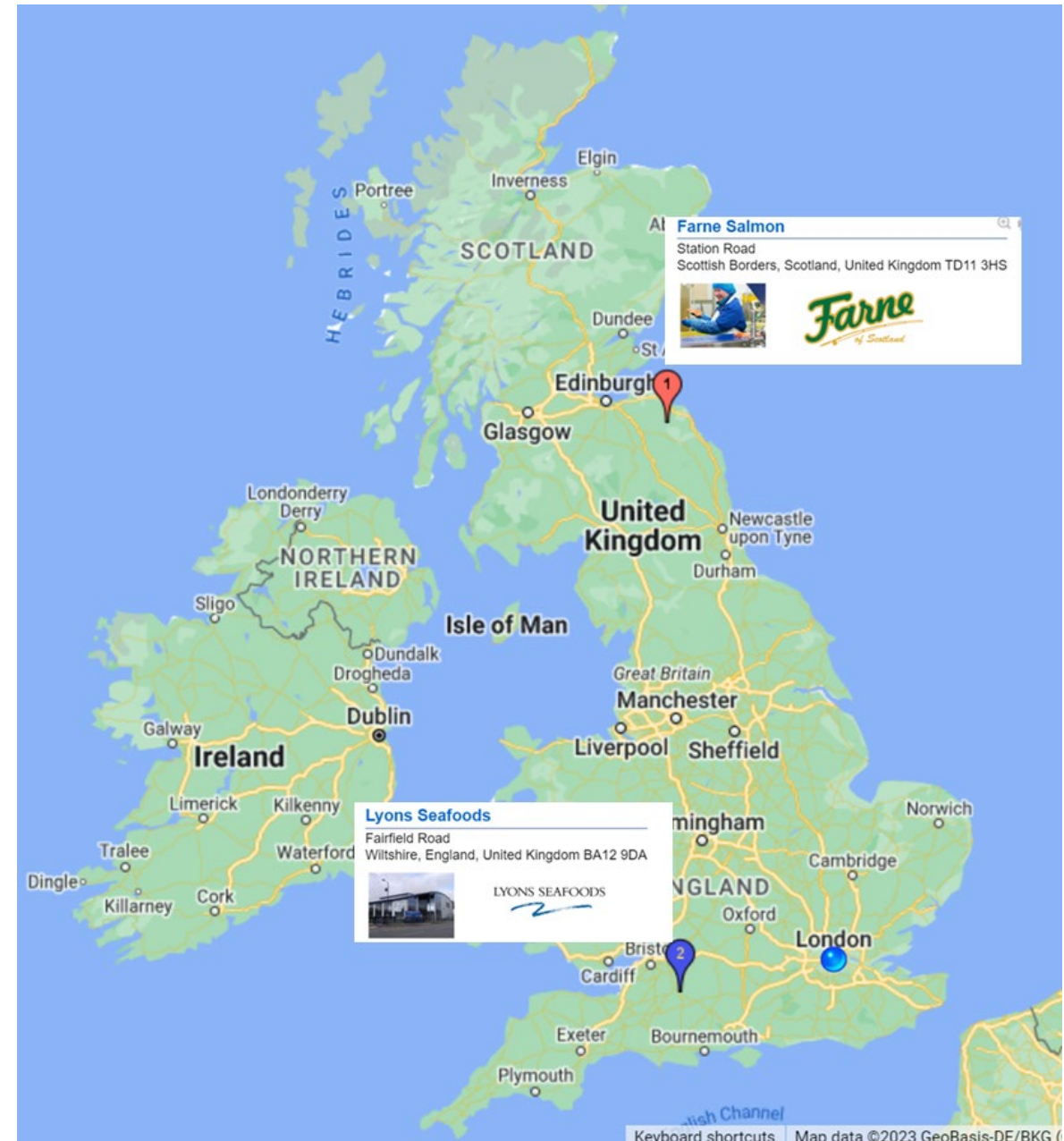
1. Our Business

Labeyrie Fine Foods UK is the UK's leading speciality private label seafood business. Our product range includes farmed salmon, farmed tropical prawns and a variety of wild seafood such as northern shrimp, mussels, scallops, squid, and crayfish, which are sourced Globally, processed in our UK sites and distributed to our retail, foodservice and manufacturing customer base.

Farne started production in 1982 with a workforce of just six people. Today, we are the largest private sector employer in the Borders with a workforce of over 500 people.

Lyons Seafoods started production in 1958 and has undergone significant transformation over the past 50 years. Lyons Seafoods is Warminster's largest private employer providing in excess of 250 jobs in the town and surrounding areas.

With a joint sales turnover of over £260m, producing 16,000 Tonnes of finished product, these two sites were acquired by Labeyrie Fine Foods Group in 2004.



2. LFF UK : Our People

Number of Employees: 965

% of Male workers: 63

% of Female workers: 37

% Permanent Employees: 96

% Temporary Employees: 3

% Young Workers: 0.8

% UK Nationals : 55

% Non-UK Nationals: 45

% Agency: 4



3. Our Values & Governance

At Labeyrie Fine Foods we recognise that there are various environmental & ecological impacts associated with seafood production. These issues not only affect the overall sustainability of the target species, but also that of the wider ecosystem.

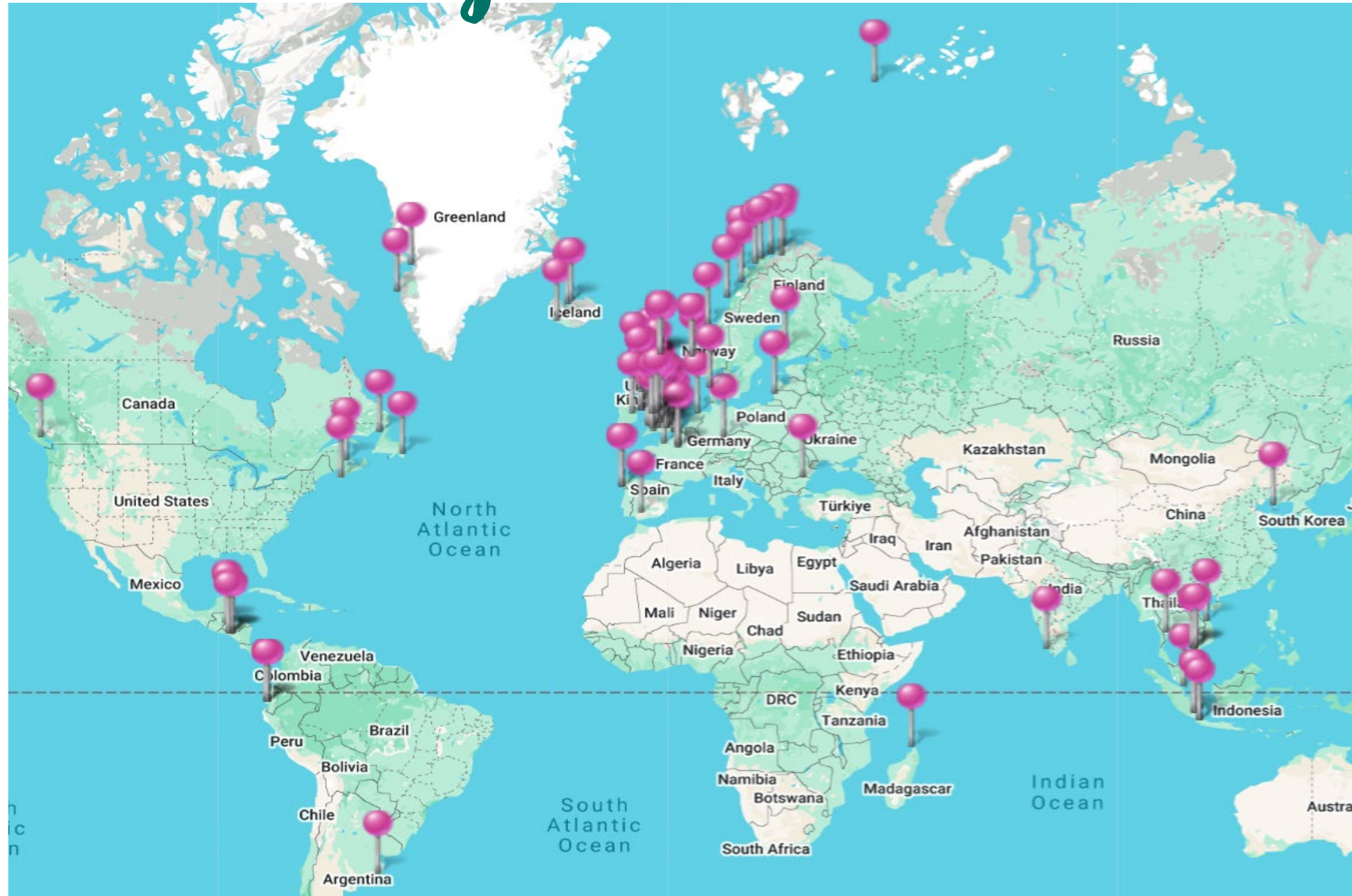
We fully support the United Nations Guiding Principles on Human Rights and Labeyrie Fine Foods has reaffirmed this commitment through its membership of UN Global Compact.

LFF UK overall CSR strategy is overseen by Mark Newton, Managing Director, LFF UK.

The Director of Sustainability and Supplier Assurance reports directly into the Managing Director and leads a specialist team of experts that define and implements action plans tailored to our individual customer needs and vision, and in line with our group's overall strategy (as detailed in our [Our CSR approach](#))



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5. Our Policies & Communication

As a responsible organisation and member of FNET (Food Network of Ethical Trade), we take very seriously the working conditions of any personnel involved in the production of our products. We promote and commit to respect the International Labour Organisation (ILO) declaration on fundamental principles and rights at work, as well as the ETI Base code.



Our UK Processing Sites

Internally we have a dedicated human resource team that has established systems to enable whistle blowing as well as prevent hidden labour exploitation.

Our employment policies include (but are not limited to) the following:

- Bullying and harassment policy
- Disciplinary grievance procedure
- Equal opportunities policy
- Whistle blowing policy
- Child labour and remediation policy



Our Supply Chains

To ensure that working conditions meet our aims and objectives we have our Ethical Trading Code of Conduct for Suppliers , our Responsible Sourcing Code of Practice & our Human Rights Due Diligence and Ethical Trading Policy.

These documents address the responsible sourcing standards that we expect to be applied across all our LFF UK suppliers.

We build long term partnerships with all our suppliers who share our values and who are prepared to commit themselves to our code of conduct which is consistent with internationally agreed UN conventions on workers 'rights and the Ethical Trading Initiative (ETI) base code.

6. Our Due Diligence Process

✓ Full Supply Chain Mapping

We have complete mapping and visibility of our supply chains through the **Ideagen Authenticate** online platform. This ensures transparency and traceability, helping us identify potential risks and maintain ethical standards throughout the supply chain.

🔍 Risk Assessment

Labeyrie Fine Foods applies a country-level risk assessment developed by the Food Network for Ethical Trade (FNET), which rates countries from high to low risk.

Country-level risk ratings allow us to prioritise resources and focus on regions with higher human rights and ethical risks.

🛡️ Sedex Registration

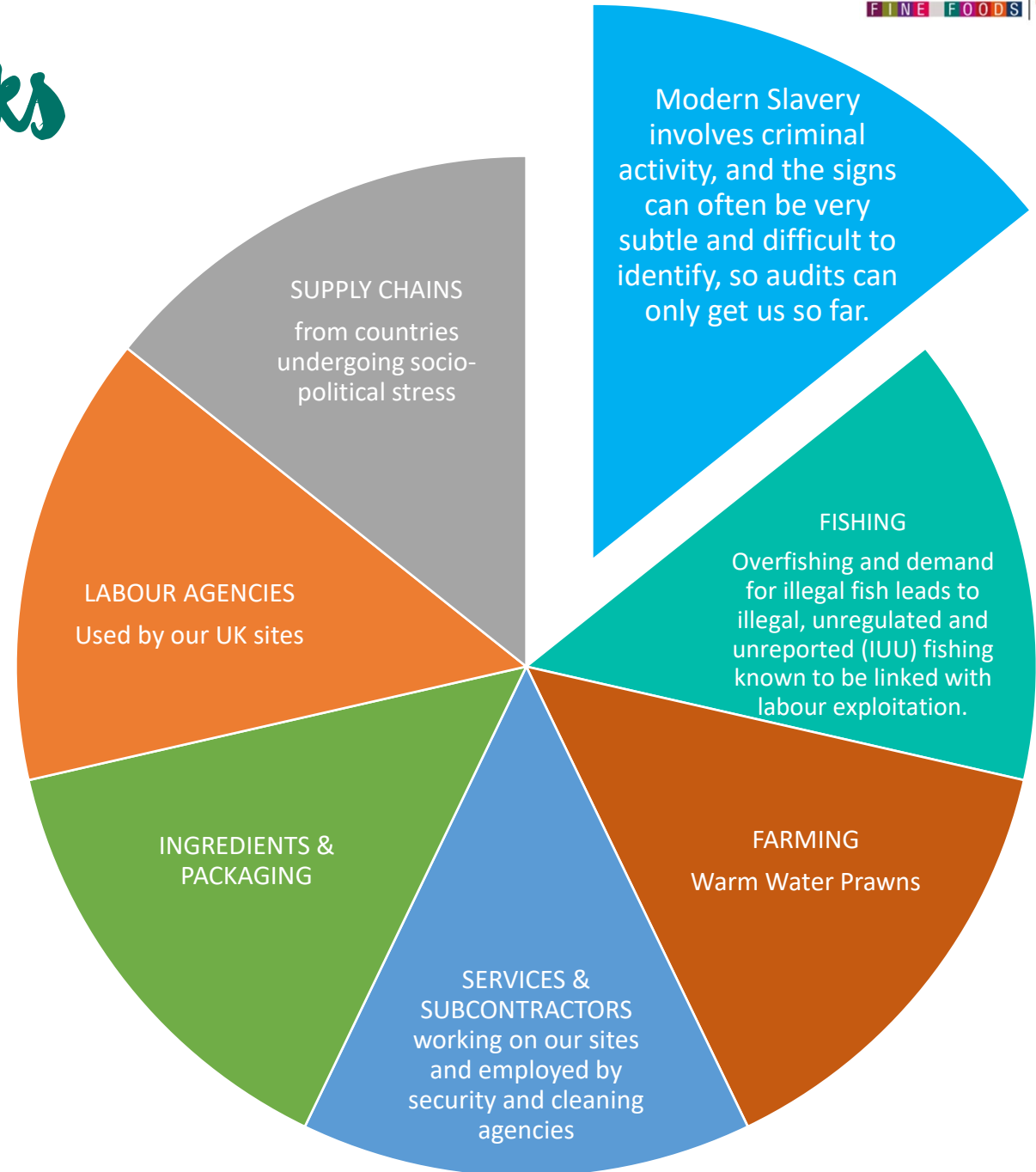
All first-tier production/manufacturing sites must register on Sedex and complete the Self-Assessment Questionnaire (SAQ). Sedex is a secure platform for storing and sharing information on labour standards.

Sedex provides a standardised way to monitor compliance and share ethical data, improving accountability across suppliers.

✓ Ethical Audits for High-Risk Sites

A valid ethical audit must be uploaded to Sedex for all first-tier production sites identified as High Risk by the Sedex RADAR tool. Audits verify that corrective actions are taken and ensure high-risk sites meet our ethical and social responsibility standards.

7. Our Priority Risks



8. Our Actions

Fishing & Farming

- **Chairing Ethics Common Language Group (since 2014)**

Working with Seafish, we lead a collective to promote industry-wide alignment on ethical standards.

- **Founding member of the UK Seafood Federation (UKSF)**

UKSF focuses on five core strategic areas: Skills and Talent, Ethics and Sustainability, Industry Integrity and Reputation, Trade and Supply Chain Efficiency, Communication and Engagement:

- **Shellfish Responsible Sourcing Code of Practice**

Issuance of version 2.0 of our shellfish responsible sourcing code of practice focussed on the seafood supply chain, ensuring alignment with our ethical and sustainable expectations .

- **SEA Alliance Steering Committee Member**

We actively engage with the Seafood Ethics Action Alliance, a pre-competitive industry group tackling labour and human rights issues committed to drive systemic changes.

- **Participation in Assurance Programme Development**

We contribute to the development and revision of standards such as MarinTrust and Aquaculture Stewardship Council (ASC), focusing on strengthening ethical clauses.

We are committed to ensuring certification schemes address human rights risks and improve accountability across fisheries and aquaculture

Supply Chain Mapping

- **Partnership with Authenticate (2025)**

To increase transparency and traceability, reducing risk of unethical practices in complex supply chains LFF UK partnered with Authenticate to manage supply chains via an online portal, linking sites through products to customers.

- **Single Collaboration Platform**

The system allows communication with multiple suppliers simultaneously for policy updates and responses to emerging ethical issues.

This has improved efficiency and ensures rapid alignment on compliance and human rights standards.

8. Our Actions

✓ Services & Sub-Contractors

- **Continued Human Rights Due Diligence**
To prevent exploitation and protect vulnerable workers in extended supply chains, we have maintained rigorous checks on all services and subcontractors to ensure compliance with ethical and legal standards.
- **Commitment to Integrity & Ethics**
To align all partners with our core values, reducing reputational and operational risks, Labeyrie Fine Foods upholds the highest standards and expects the same from all contractors and service providers.
- **Issued Code of Conduct**
To provide transparency and accountability, ensuring consistent ethical practices across all partners, we have distributed the LFF Contractor and Service Provider Code of Conduct to clearly outline expectations.

👥 Labour Agencies

- **GLAA License Verification**
To prevent exploitation and ensure compliance with UK labour standards, we ensure all temporary labour providers hold a current GLAA License by checking the Public Register (gla.gov.uk).
- **Positive Approach to Worker Training & Development**
To build awareness of modern slavery risks and support ethical recruitment practices, we promote good people relations and use resources from Stronger Together.
- **HR Team Training**
To equip our team to identify and address labour exploitation risks effectively all HR members have attended Stronger Together and GLAA workshops.
- **Agency Audits**
To ensure all service partners meet our ethical standards and human rights commitments, we have completed audits on agency providers, canteen services, security and cleaning contractors.

8. Our Actions

✓ Ingredients and Packaging

- **Extended Human Rights Due Diligence**
To strengthen ethical oversight beyond core manufacturing, reducing risk of labour exploitation in upstream supply chains, we extended this due diligence to our largest suppliers of packaging and ingredient supply chains.
- **Transparency in Approval Process**
To ensure that new suppliers meet ethical standards before onboarding, preventing hidden risks, we have integrated supply chain transparency for all new ingredients and packaging components into our approval process.
- **Full Visibility for High-Risk Supply Chains**
To allow proactive monitoring and intervention to protect workers and maintain compliance with human rights standards, we require complete visibility of companies involved where there is a “high risk” of social or ethical malpractice.

📚 Training and Awareness

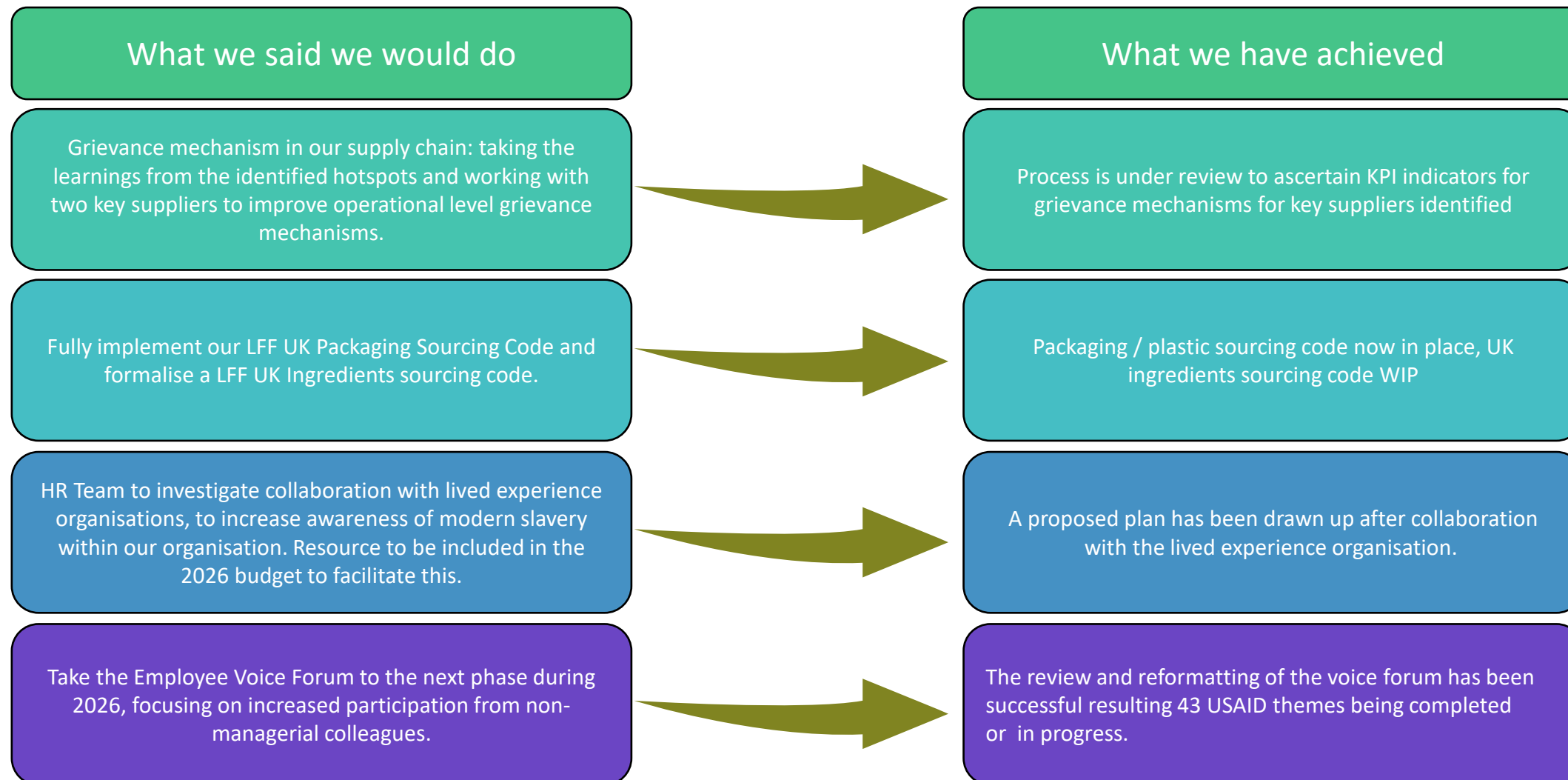
We have dedicated specialised training for key personal at LFF UK such as:

- Stronger Together - Tackling Modern Slavery in UK Businesses
- Ensuring effective workplace Grievance Procedures
- Stronger Together Introduction to responsible recruitment
- Fair equal and dignified opportunity and treatment
- Labour supply chain due diligence and partnerships
- Stronger Together Effective Human Rights Due Diligence in Supply Chains
- BRCGS - Global Standard Ethical Trade and Responsible Sourcing Issue 2.1 Auditor Training.

In line with recommendations from Stronger Together we have enhanced our induction programme to new on boarded employees to include awareness of Modern Slavery videos.

In addition, both sites have fully embedded the Stronger Together "preventing hidden labour exploitation" guidance into HR briefings and managerial training sessions, ensuring that managers have the tools to identify signs of forced labour.

9. Our progress:



10. Key Performance Indicators



	June 2025	June 2026
Number of approved high-risk suppliers (based on FNET country risk assessment)	14	18
% of high-risk sites that have an up to date or scheduled ethical audit	100%	100%
Number of non-conformances identified through third-party audits under “the employment is freely chosen” clause	1	2
Number of non-conformances identified through third-party audits under the “no harsh or inhumane treatment” clause	6	6

11. Our Targets for the next financial year

Moving forward (FY26/27) we will be building on the activities and progress we made in FY25/26 and focus our efforts to:

- Fully implement our LFF UK Packaging Sourcing Code and formalise the LFF UK Ingredients sourcing code.
- Further develop a grievance mechanism in our supply chain: taking the learnings from the identified hotspots and working with key suppliers to improve operational level grievance mechanisms.
- Grow the employee voice network by recruiting managers, supervisors and operators to host the drop-in sessions.
- Review the submitted proposed plan for engagement with the lived experience organisation.



12. Participation and Collaboration

Partner		Purpose	Project & Initiative
Aquaculture Stewardship Council (ASC)		The ASC is an independent, international non-profit organisation, that manages the world's leading certification and labelling programme for responsible aquaculture.	Leading champion of KDE Participation in the Living Wage Technical Group ASC CoC licensee holders
Earthworm Foundation		An impact driven global non-profit organisation working on the ground to create scalable solutions for nature and people to thrive. In the field they create, test and scale new ways of production and doing business	Participation in the Ecuadorian Shrimp and the Soya Working Groups
Food Network for Ethical Trade		FNET creates a safe and collaborative space for food companies to share and learn from each other in order to create positive change in their supply chains.	Participation in the Responsible Recruitment & Climate Change Working Groups
Gangmaster & Labour Abuse Authority (GLAA)		The GLAA works in partnership to protect vulnerable and exploited workers. Their licensing scheme regulates businesses who provide workers to make sure they meet the employment standards required by law.	Participation in webinars and training Using the GLAA's public register
Living Wage Foundation		The living wage foundation encourages employers to play their part in tackling in-work and post-work poverty and provide a decent standard of living by paying the real living wage.	Accredited Living Wage Employer (Gold Status)
Ideagen Authenticate		With over 60,000 companies from 160 countries accessing Ideagen Authenticate to collaborate with customers and suppliers, the scalable software is trusted to improve transparency through the tiers.	Supply chain mapping system, implemented early 2025 as the new LFF UK platform for supply chain management.
Marine Stewardship Council		The MSC is an independent, international non-profit organisation, that manages the world's leading certification and labelling programme for responsible fisheries.	Supporting our traceability and transparency strategy. MSC CoC licensee holder (Lyons)

12. Participation and Collaboration

Partner		Purpose	Project & Initiative
Marin Trust		MarinTrust is an independent, international non-profit organisation, that manages the world's leading certification programme for responsible production of fishmeal & fishoil.	Member of the Governing Body committee as well as the Social and Ethical committee
Responsible Recruitment Toolkit (RRT)		The RRT is an unparalleled online capacity building tool to help businesses understand, achieve and demonstrate responsible recruitment.	Full Subscription to the RRT tool
Seafood Ethics Action Alliance		The SEA Alliance is a precompetitive collaboration of retailers and seafood businesses aiming to strengthen human right due diligence carried out in the global seafood supply chain, and ensure respect for human rights	Member of the governance and Change on the water fund. Ex chair and Steering committee member (Feb 22 to Feb 23).
Seafish Seafood Ethics Common Language Group		The group looks at social welfare issue that affect the UK Seafood Supply Chains. This covers human trafficking, labour abuses, child labour, debt bondage, forced labour, migrant workers, and modern slavery.	Chair since 2018
SEDEX		With SEDEX, businesses can map, assess, analyse, and report on their supply chains to better manage and improve their ethical performance and work with other businesses	SEDEX AB membership
Stronger Together		Stronger Together provides businesses with practical training, resources, business services and collaborative programme to create a world where workers are recruited responsibly and have fair work free from exploitation	LFF UK reports on the progress reporting tool
Sustainable Seafood Coalition		Sustainable Seafood Coalition develop industry agreed, voluntary codes of conduct on responsible sourcing and labelling.	Member since 2012

12. Participation and Collaboration

Partner		Purpose	Project & Initiative
UK Seafood Federation		The voice of the UK Industry in making seafood a bigger part of the British diet, for a healthier nation and planet	Founding member and board member